**Driving forces**

Growth in the food industry continues to be driven by the increased wealth and consumption of a growing middle class in emerging economies. In the developed world, an intensified consumer focus on diet and healthy lifestyles has prompted product transformations and new innovations centered on natural, wholesome and organic ingredients. In tandem with an accelerated pace of life, consumer demand for convenient, functional food is expanding. Healthy and organic foods have emerged as major growth categories and will remain in the spotlight for food manufacturers as consumer awareness regarding social and environmental impacts of food products continues to grow. Leading companies in the industry address both issues by sourcing responsibly produced raw materials to create foods of high nutritional value. The industry’s major sustainability risks and challenges relate to the procurement of agricultural commodities. Proactive supply chain management, robust procurement standards and increased transparency can help to ensure food safety — a key consumer concern.

**Highlighted criteria & Dimension weight**

<table>
<thead>
<tr>
<th>Dimension</th>
<th>Weight</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic</td>
<td>42%</td>
</tr>
<tr>
<td>– Supply Chain Management</td>
<td></td>
</tr>
<tr>
<td>– Health &amp; Nutrition</td>
<td></td>
</tr>
<tr>
<td>– Innovation Management</td>
<td></td>
</tr>
<tr>
<td>Environmental</td>
<td>28%</td>
</tr>
<tr>
<td>– Operational Eco-Efficiency</td>
<td></td>
</tr>
<tr>
<td>– Raw Material Sourcing</td>
<td></td>
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<tr>
<td>– Packaging</td>
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</tr>
<tr>
<td>Social</td>
<td>30%</td>
</tr>
<tr>
<td>– Human Capital Development</td>
<td></td>
</tr>
<tr>
<td>– Occupational Health and Safety</td>
<td></td>
</tr>
<tr>
<td>– Human Rights</td>
<td></td>
</tr>
</tbody>
</table>

**Sustainability Yearbook Members**

- **SAM Gold Class**
  - Thai Union Group PCL, Thailand
- **SAM Silver Class**
  - Nestle SA, Switzerland
  - Grupo Nutresa SA, Colombia
- **SAM Bronze Class**
  - Ajinomoto Co Inc, Japan
  - Charoen Pokphand Foods PCL, Thailand
  - Mondelez International Inc, United States
- **Sustainability Yearbook Members**
  - Colombina SA, Colombia
  - Pulmuone Co Ltd, South Korea
  - CJ CheilJedang Corp, South Korea
  - Kellogg Co, United States
  - Danone SA, France
  - General Mills Inc, United States
  - Hershey Co, United States
  - Campbell Soup Co, United States
  - Archer-Daniels-Midland Co *, United States
  - Nissin Foods Holdings Co Ltd, Japan

* SAM Industry Mover

**Industry statistics**

- Number of companies in universe: 108
- Number of companies assessed in 2018: 91
- Assessed companies to total companies in universe: 84%
- Market of assessed companies to total market: 91%

**Results at industry level**

![Box-and-whisker plot](image-url)

The box-and-whisker plot describes the distribution of scores in the industry, based on all assessed companies. More information is available in the Reading Instructions in the introduction.